



# Effective management of engineering projects

Importance of good governance and control

# What is Governance?

....the set of **policies, regulations, functions, processes, procedures and responsibilities** that define the **establishment, management and control** of projects, programmes and portfolios.



# Governance of Project Management



# Principles of Good Governance

Establishing clearly defined roles and responsibilities

Coherent and supportive relationship between business strategy and projects/ programmes/ portfolios

Procedures that allow for independent review/ scrutiny

Trust and delegation and providing the capability/ resources to make decisions

Ensuring stakeholders and customers are engaged

Clear Terms of Reference and acceptance of responsibility by Boards

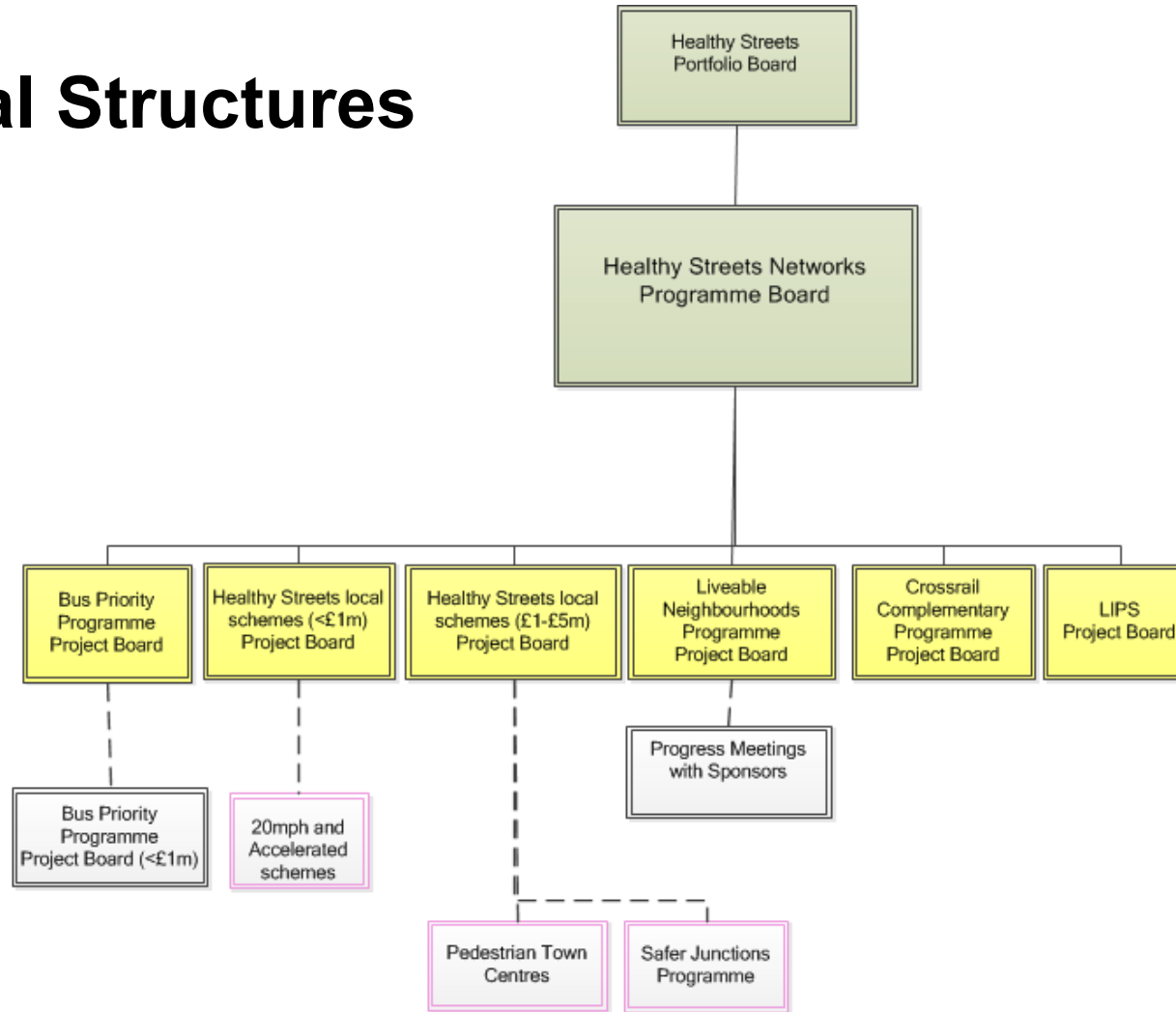


# Organisational Structures

The Programme Board is the escalation point for critical risks and issues and provides endorsement of critical decisions and changes to scope and budget as granted by HS Portfolio Board and TfL standing orders

The Project Board oversees senior level, strategic issues relating to areas such as finance and governance within existing financial and project authority as granted by HS Programme Board

Working Groups are forums to discuss progress and make project level decisions as granted through Project Board



Working Groups (Sponsorship, Project Management, Design, Stakeholder Management/ Comms, Buses, Benefits/ Monitoring, Behaviour Change etc)



# What good governance includes..

Life cycle of projects, programmes and portfolios (P3)

Management of P3 including the methodologies that re used to deliver, level of definition, and how they contribute to best practice

Knowledge and Information Management

The link between P3, strategic direction and Business as Usual (Sponsorship)

Project Management Office and Assurance



# Benefits of Good Governance

- Ability to **optimise** investment
- **Motivation** of staff through down up and up down communication
- Minimising **risk** arising from change
- Maximising **benefits** and looking at opportunities
- **Stakeholder** confidence
- Compliance (Legal, Corporate, Policy)



# Summary

- Relies on deployment of suitably qualified and experienced people
- Work and Organisational structures that add value
- Needs strategic vision
- Must be unique and reflective to needs of P3 or organisation





**Thank you**

